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## 2003 EXPENDITURE HIGHLIGHTS

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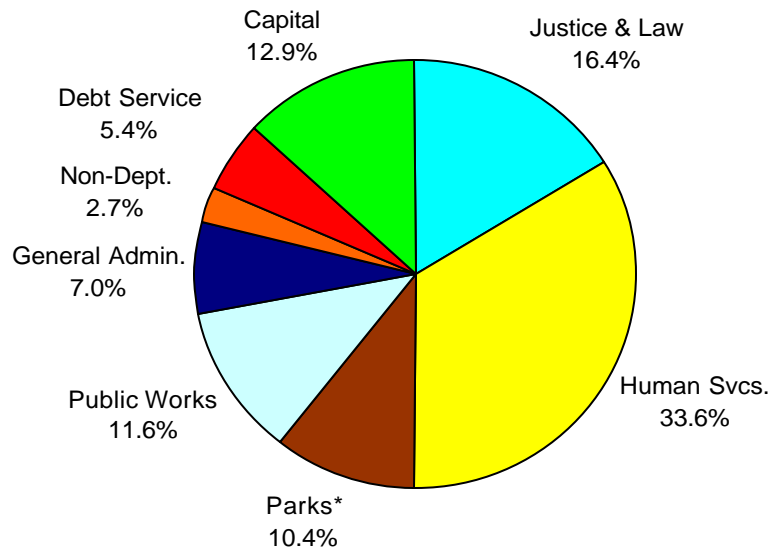
### Expenditure Budget:

The 2003 total gross expenditure budget is \$229,287,973 an increase of \$11,849,968 or 5.4% from the 2002 adopted budget. Budget appropriations consist of departmental operating expenditures of \$199,649,673 and capital spending of \$29,638,300. The operating budget increases by \$9,081,356, or 4.8%, from last year's operating budget while capital project expenditures increase by \$2,768,612 from the 2002 adopted budget. The net total expenditure budget after adjustment for \$14,483,606 of interdepartmental charge backs, mainly from Internal Service Funds (which are double budgeted), is \$214,804,367. The net operating expenditure budget totals \$185,166,067 after subtracting capital spending.

The adopted budget includes personnel costs totaling \$86.1 million or 43% of the operating budget. Overall employee costs increased about \$4.5 million, or 5.5%, due to a dramatic 26% increase in health insurance costs, from the 2002 adopted budget.

Operating expenditures (including operating expenses, purchased services, and interdepartmental charges appropriation units) increase from \$95.3 million in 2002 to \$99.2 million in 2003, an increase of \$3.9 million, which includes \$1.0 million of interdepartmental charge increases. Operating, expenses represent about 50% of the operating budget. Fixed assets and improvements expenditures are budgeted at \$2.1 million. Debt service payments increase by 4.9% or \$570,200 to \$12.3 million.

**2003 Expenditures as a Percent of Total**



\* Includes Parks, Environment, Education and Land Use

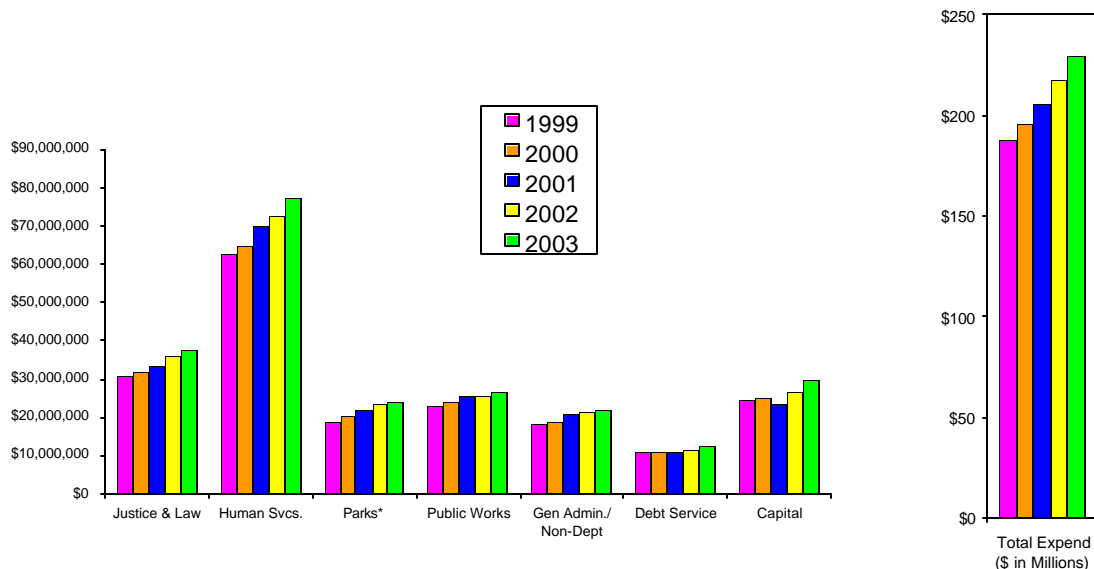
As shown above, the 2003 Functional Area expenditures are broken down as follows; Human Services activities represent 33.6% of county expenditures increasing \$4.6 million or 6.3% over 2002 budgeted levels; Justice and Public Safety activities represent 16.4% of total expenses and increase \$1.8 million or 5.0%; Public Works represents 11.6% of total expenses and increase \$858,100 or 3.4%; Parks, Environment, Education and Land Use expenditures represent 10.4% of total and increase \$604,200 or 2.6%; General Administration is 7.0% of expenditures and increases \$689,500 or 4.5%; Non-Departmental is 2.7% of expenditures and decreases \$20,000 or 0.3%; Capital expenditures total 12.9% of county expenditures and increase \$2.8 million or 10.3%; Debt Service represents 5.4% of total expenditures and increase \$570,200 or 4.9%.

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### Budgeted Expenditures by Functional Area 1999 – 2003



\*Includes Parks, Environment, Education and Land Use

The graph above depicts expenditure trend data over the past five years. Overall expenditures have experienced steady and stable growth reflecting the County's growth and demands on services. Justice and Public Safety and Human Services continue to be the main budget driver areas. In addition, capital infrastructure is emphasized in 2003 with increases mainly for a communication center for county-wide dispatch and jail expansion.

Detailed expenditure highlights are included within each Functional Area Summary. A summary of major funding and policy changes, which impact expenditures by functional area, follows:

#### **Justice and Public Safety**

- The **Sheriff's** department has implemented a self-regulated phone system in the main jail with a budgeted revenue amount of \$651,300 and operating cost of \$264,500. Previously, the department contracted with an external vendor for telephone service, with the department receiving revenue on a commission basis. The new self-regulated system will allow the department greater accountability, on-site monitoring, investigative innovation, and a potential for greater net revenues.
- The **Sheriff's** department will provide DARE program services to municipalities and school districts that agree to provide full cost funding. Six contracts have been agreed upon to provide services during the Spring semester of 2003.
- The **District Attorney's** office decreases the operating expenditure base budget and related revenue budget by \$142,500 for pass through grant funding from the Wis. Dept. of Transportation (WDOT) to fund the OWI Intensive Supervision program provided by Wis. Correctional Service (WCS). Per State policy, WCS can now receive this grant funding directly from the WDOT, reducing District Attorney administrative efforts.

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### Health and Human Services

- The **Health and Human Services Criminal Justice Collaborating Council** is budgeted at \$206,800. The Collaborating Council is formed as the direct result of recommendations made by the Criminal Justice Task Force, which was created in 2001. The Task Force recommended the creation of the Council to carry out analysis/special studies and to recommend and implement changes that will lead to greater Criminal Justice System effectiveness and control Jail population growth.
- The **Health and Human Services** budget reduces full time positions by a net 2.81 FTE, which includes the unfunding of 3.0 FTE regular full time positions and temporary extra help reductions of 3.45 FTE totaling \$209,500. These reductions are the result of limited state and federal funding increases. The department indicates that the reductions will stress service delivery by increasing staff workloads.
- **Health and Human Services**-will develop and implement a plan to begin the phase down of the **BASIC** (Basic Assistance and Services for Individuals in Crisis) general relief program by eliminating the medical payment feature but continuing to provide for non-medical payments. This is in response to continued cost escalation and dwindling state financial support for the program.
- The state prioritizes funding for **Health and Human Services-Birth to Three** programming for developmental disabled children where appropriations increase \$188,000. The total number of children served is expected to increase by 87 to 964. In addition, the state is requiring the contract vendor to move toward a "consultation" model where children will be provided services in natural environments (i.e., in home settings).
- A major funding priority area for the state is the **Health and Human Services - Long-Term Care Division** 2003 expenditure appropriations budget, which increases \$2,582,000. Long Term Care programs serve eligible persons in the community who are elderly, have a developmental disability, have a long-term mental illness, or have a physical disability.
- **Health and Human Services-Mental Health Outpatient Support Services** includes a \$286,000 increase in contractual services which provides for a minimal inflationary cost increase for existing mental health services plus a 2% increase in number of residential placement days, from 27,923 days to 28,500 days.
- **Health and Human Services-Mental Health Outpatient Support Services** client medication costs increase \$125,000 or 32% reflecting escalating costs and additional medication usage to stabilize clients living in the community. The division includes funding of \$20,350 for a 0.50 FTE temporary extra help Senior Mental Health Counselor position, to generate County tax levy savings, by providing assistance in getting qualified individuals signed up for Medical Assistance, who currently receive medication funded by County tax levy.
- **Health and Human Services-Mental Health Outpatient Support Services** includes a \$91,300 expenditure increase for the Community Support Program (CSP) in order to purchase mental health counselor and psychiatry services, allowing the County to offer a full array of CSP services to 15 additional clients. These services are funded through a \$50,700 increase in the state allocation of CSP grant funding and \$43,700 increase in client charges for service revenue which results from the program expansion.
- **Health and Human Services-Public Health Division** eliminates the Vision Hearing Screening Clinics and redesigns the Sexually Transmitted Disease (STD) clinics to provide services on an appointment basis only, which allows the total number of clinics to be decreased from 92 to 72. The department indicates that expenditures decrease \$114,700 and tax levy is reduced by \$94,700 related to these service changes.

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### Parks, Environment, Education and Land Use

- The **Register of Deeds** 2003 budget includes the creation of a 1.0 FTE Secretary Supervisor position. The secretary supervisor position will provide management supervision, employee training and customer service enhancements to the Real Estate Division. In addition, a 0.88 FTE Clerk I position is abolished and recreated as a full time 1.0 FTE Clerk I/II position to better reflect work responsibilities and provide additional resources for increasing workloads.
- The **University of Wisconsin Extension** 2003 budget includes \$138,000 of Community Development Block Grant Funding which assists in neighborhood revitalization strategies throughout the County by focusing on resident involvement, education, unemployment/ employer assistance, home ownership and improving family and community resources. The programs are designed to assist the local community by convening community leaders, organizations, agencies, schools and businesses to assess the strengths and critical issues facing the community and develop community programming.
- **Parks and Land Use** includes final year funding for Fox River Park start-up costs. Expenditures include \$10,000 for one-time costs associated with operating equipment. Personnel costs include an additional \$26,200 for full cost of a Park Foreman position created in the 2002 budget. The Foreman position was created but funded for only a half year (effective July 1, 2002). Extra help budgeted within the County Parks system also increases by 1.22 FTE positions mainly for operation of Fox Brook Park (\$16,500).
- **The Parks and Land Use Land Information System** Fund budget includes the creation of 1.0 FTE Land Information Mapping Technician position to provide file maintenance and data integration activities. The position will also respond to information requests from the general public and County staff. Extra help within the Land Information System Fund also increases by 1.14 FTE for temporary intern assistance for a one-time project that will index images to the county tax file and tract index. These additional personnel expenses of \$81,400 are funded through Land information fee revenue and Wisconsin Land Information Board grant funding.

### Public Works

- A dispatch operations division is created, which includes expenditure appropriations totaling \$196,725 for contracted services to provide transition to a County shared dispatch operation to include 29 municipalities. Services will coordinate with participating communities the configuration and conversion of dispatch software (records management and CAD) systems and related training requirements. The Dispatch Center plans to be in operation in 2004.
- Position changes in the Public Works Department include the unfunding of a 1.0 FTE Mass Transit Coordinator due to outsourcing transit services contract administration. A 1.0 FTE Maintenance Mechanic II and 1.0 FTE Building Service Worker I is also unfunded due to the sale of the Courthouse Annex facility to the Historical Society. Funding of \$97,279 is re-allocated to the Museum for an operations grant.
- A Museum operating grant of \$225,000 to the Historical Society is included with the approval of a ten year contract agreement with the Historical Society which would include the sale of the Courthouse Annex building
- Energy costs are budgeted to decrease almost \$117,000 in Public Works operations overall including \$176,000 for natural gas offset with increases budgeted for water and sewer (\$25,500) and electricity (\$33,600). Natural gas prices are expected to be stable and more in line with 2002 experience and much less volatile than early 2001 experience.
- The 2003 **Transit Services** budget terminates one route begun in 2001 with Congestion Mitigation Air Quality (CMAQ) grant funding due to low ridership and the resulting high costs per passenger. These changes reduce expenditures almost \$410,000 and tax levy by almost \$126,000. The County is seeking a proposals in a competitive process to provide and administer the program in 2003 for no more than the proposed tax levy amount of \$786,681

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### General Administration

- The **County Executive's office** will work with municipalities and county staff to implement the countywide dispatch communication center.
- The **County Clerk's office** is budgeting a cost decrease of \$125,000 for ballot and advertising costs in the election program, as 2003 is estimated to have fewer elections than in 2002.
- **Risk Management** is budgeting a \$125,600 increase in expenditures primarily due to purchased insurance increases due to the hardened insurance market following 9/11. Property insurance increases \$30,000, Mental Health Center liability insurance increases \$9,500, and Workers compensation insurance increases \$15,000. Also, Estimated Future claims increase \$55,000 or 9% to reflect actuarial forecasts.
- **Corporation Counsel** has budgeted \$10,000 to redesign and automate the drafting, tracking, editing and posting of ordinances and resolutions. Corporation Counsel will work in conjunction with the County Clerk, County Board, Parks and Land Use and the Department of Administration Budget and Information Systems divisions.

### Non-Departmental

- Provides building capital grant of \$235,000 to the Waukesha County Historical Society for renovation of the old courthouse per enrolled resolution 157-003 (first year of a 10 year obligation).

### Capital Projects

The 2003 capital project expenditure budget of \$29.6 million increases \$2.8 million or 10.3% from the 2002 adopted budget. The 2003 capital budget identifies funding for existing and new projects at a net county cost of \$19.4 million (after revenues and fund balance appropriation totaling \$10.2 million are applied). For 2003, borrowed funds total \$13.5 million and investment income is at \$755,000. Project funding also includes \$5.1 million in county tax levy, a decrease of \$456,382 from the 2002 budget

### Debt Service

The Debt Service expenditure budget for general governmental purposes (excluding proprietary funds debt service payments which are funded from individual fund operating budgets) is \$12,288,538, an increase of \$570,238 or 4.8% from the 2002 adopted budget. To fund the 2003 capital project's budget, \$13.5 million is planned to be borrowed increasing the County's total debt outstanding at \$78.6 million.